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Building Nunavut Together
Nunavut iuqatigiingniq
Bâtir le Nunavut ensemble

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Office of Premier P.J. Akeegok
Hivuliqtip P.J. Akeegok Havakvingani
Bureau du Premier ministre P.J. Akeegok

Honourable Lorne Kusugak
Minister responsible for the Nunavut Housing Corporation

November 7, 2022

Minister's Mandate

Dear Minister Kusugak,

As Premier of Nunavut, I am writing to confirm your mandate as **Minister responsible for Nunavut Housing Corporation (NHC)**.

We have agreed that through the NHC Board of Directors, you are accountable for the full range of activities undertaken by the Corporation, including:

- Providing oversight to the Corporation in creating, coordinating, and administering housing programs to provide fair access to a range of affordable housing options to families and individuals in Nunavut; and
- Undertaking specific priority actions and initiatives to enable and support the achievement of our government's mandate, Katujjiluta.

PRIORITY ACTIONS

Katujjiluta represents a set of actions and initiatives in five priority areas:

- Aging with dignity in Nunavut;
- Expanding the housing continuum;
- Enabling health and healing;
- Reinvesting in education; and
- Diversifying our local economies.

We have taken an integrated approach to our priorities, so no department or territorial corporation has lead accountability for all actions in a priority area.

We have agreed that you are accountable for leading the priority actions and initiatives identified below. This includes ensuring aligned and coordinated action across the Government of Nunavut and with our partners, where appropriate.

As a top priority, you have agreed to undertake immediate action on the following:

- Collaborate with the Department of Community and Government Services (CGS) to support efficient lot development and opportunities for private land development and housing construction (ongoing);
- Negotiate a potential long term partnership agreement with NCC Investment Group to deliver cost effective housing units across Nunavut (2022-23);
- Support the Department of Human Resources (HR) in reviewing and improving the delivery of GN staff housing, including reviewing Staff Housing Allocation Committee functionality, reviewing and revising the staff housing policy and allocation procedure, and developing a long-term plan with short-term goals (2022-23); and
- Work with the departments of Finance and HR on investigating opportunities to enable and encourage residents to move from Government of Nunavut staff housing and social housing into affordable rental units or homes of their own (2023-2025).

To help guide the future actions of our government, you have agreed to:

- Initiate a study on ways to improve the delivery of social housing in Nunavut including a review of the housing allocation process, organization structure and governance model (2022-23);
- Work with CGS to examine GN assets across the portfolio that are either under utilized or deemed surplus and may be considered for redevelopment to support increased housing supply (2022-2024);
- Lead the Purpose-Built Housing Working Group (with the departments of Family Services, Health and Justice) in a housing need and demand study to identify priority communities for Elders' independent or assisted living units, emergency shelters and transitional housing units; gauge community capacity to provide support services; and develop a business case (2023-24); and
- Investigate opportunities to make home ownership and private market rentals more affordable and available, including consultations with the private sector and Inuit organizations and corporations to encourage development of units and homeownership support programs (2023-24).

ADDITIONAL ACCOUNTABILITIES

In addition to the mandate priorities listed above, you are also accountable as:

- Chair of the Cabinet Committee on Expanding Housing and Infrastructure

As Chair of the Cabinet Committee on Expanding Housing and Infrastructure, you will enable and ensure cooperation among Ministers and departments on mandate priorities related to expanding the housing continuum and addressing gaps in Nunavut's physical infrastructure.

WORKING TOGETHER

Katujjiluta is more than the title of our mandate. It is a guiding principle that emphasizes a fundamental shift in how we will work together to achieve the promise of Nunavut. As you address your priorities, I am confident that we will:

- **Work within Cabinet and with Regular Members** to implement our shared mandate;
- **Extend and strengthen partnerships** with Nunavut Tunngavik Incorporated and the Regional Inuit Organizations to leverage our resources towards a common cause;
- **Build capacity and support increased and enhanced Inuit employment** in the public service; and
- **Demonstrate Inuit societal values and Inuit Qaujimajatuqangit** in action to achieve real and lasting change.

Through the NHC Board of Directors, your Deputy Head is accountable for assisting you to meet your commitments and fulfill the responsibilities of your portfolio. You are responsible for providing clear expectations to the Chair of the Board of Directors, including expectations for collaboration and partnerships within and beyond the Government of Nunavut.

I am proud and excited to work with you in developing enduring partnerships and taking coordinated and collaborative action that will improve the daily lives of Nunavummiut and lay strong foundations for our future.

Sincerely,



P.J. Akeeagok
Premier of Nunavut

cc. Jimi Onalik, Deputy Minister and Cabinet Secretary, Department of Executive and Intergovernmental Affairs